



International Civil Aviation Organization

**TWENTY SIXTH MEETING OF THE ASIA/PACIFIC AIR NAVIGATION
PLANNING AND IMPLEMENTATION REGIONAL GROUP
(APANPIRG/26)**

Bangkok, Thailand, 7 – 10 September 2015

Agenda Item 2: Global and Inter Regional Activities

**SECOND PLANNING AND IMPLEMENTATION REGIONAL GROUP (PIRG) –
REGIONAL AVIATION SAFETY GROUP (RASG) – GLOBAL COORDINATION MEETING
(PIRG-RASG GCM/2)**

(Presented by the Secretariat)

SUMMARY

This paper presents outcome of the second meeting of PIRG-RASG Global Coordination Meeting (PIRG-RASG GCM/2), held on 5th February 2015 at ICAO Headquarters Montreal, Canada and invite APANPIRG/26 to initiate the necessary follow-up action.

This paper relates to Strategic Objectives:

- A: Safety – Enhance global civil aviation safety*
- B: Air Navigation Capacity and Efficiency – Increase Capacity and improve efficiency of the global civil aviation system*
- E: Environmental Protection – Minimize the adverse environmental effects of civil aviation activities*

1. INTRODUCTION

1.1 The Second PIRG-RASG Global Coordination Meeting (PIRG-RASG GCM/2) was held in Montreal on 5th February 2015. The meeting was chaired by the President of the Council and attended by Directeur de cabinet, Director and Deputy Directors of ANB, Regional Directors and Chairpersons of PIRG/RASG.

2. DISCUSSION

2.1 The PIRG-RASG GCM/2 Meeting while emphasizing the theme *No Country Left Behind* campaign, called upon Regions to focus on achieving established Safety and Air Navigation targets. The Report of this Meeting is available at **Appendix A** to this Information Paper. The Next Steps requires for the Regions to establish PIRG-RASG coordination mechanism, and measure implementation against performance indicators and targets. The next PIRG-RASG GCM/3 is scheduled during 39th Session of ICAO Assembly in September 2016.

3. ACTION BY THE MEETING

3.1 The meeting is invited to note the outcome of PIRG-RASG GCM/2 Meeting.



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THE PRESIDENT OF THE COUNCIL

Ref.: M 1/7 – IMP55347

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Mr. Norman Lo, Chairman, APANPIRG
Mr. John T. Kagoro, Chairman, APIRG
Mr. Phil Roberts, Chairman, EANPG
Mr. Normando A. Medeiros, Chairman, GREPECAS
Mr. Ali Ahmed Mohamed, Chairman, MIDANPIRG
Mr. Ásgeir Pálsson, Chairman, NAT SPG
Mr. Zakhele Thwala, Acting Chairman, RASG-AFI
Mr. H. M. C. Nimalsiri, Chairman, RASG-APAC
Mr. Gerold Reichle, Chairman, RASG-EUR
Mr. Ismaeil Mohammed Al Blooshi, Chairman, RASG-MID
Mr. Oscar Derby, Co-Chair, RASG-PA
Mr. Gerardo M. Huetto, Co-Chair, RASG-PA

Dear Chairmen,

I refer to the Second Planning and Implementation Regional Group (PIRG) – Regional Aviation Safety Group (RASG) Global Coordination Meeting held on 5 February 2015 at the International Civil Aviation Organization (ICAO) Headquarters in Montréal. I am pleased to attach the meeting report which includes the next steps for which I invite you as Chairs of the Regional Groups to lead the actions in your regions in coordination with the ICAO Regional Directors.

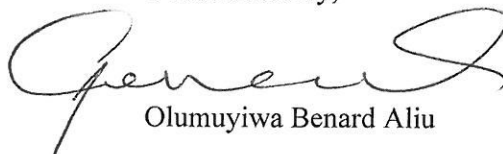
As I said during my opening address, I congratulate you for having achieved regional agreement on safety and air navigation priorities, indicators, metrics, and targets which have been incorporated on the regional dashboards on the ICAO public web site. We now have to focus on the implementation and timely attainment of the established targets. We will also be more transparent in publicizing achievements relating to Standards and Recommended Practices (SARPs) implementation. This will be accomplished through a global communications campaign designed to complement the regional dashboards we launched last year.

In relation to the PIRGs and RASGs, I look to you as elected Chairpersons to be champions and accountable for your regions' progress and achievements, including promoting the "No Country Left Behind" campaign. This will require a more active role than has been the practice in the past. The focus must shift from holding meetings to implementing programmes and projects which should be measured and reported on. It will also require effective coordination between PIRGs and RASGs to avoid any gaps or duplication in each group's work.

We agreed on a way forward to enhance your capability to guide and support the harmonized regional implementation of our Global Aviation Safety and Air Navigation Plans, including the selection of performance indicators and the commencement of data collection to measure this implementation and performance.

I look forward to inviting you to the next meeting to be held in conjunction with the 39th Session of the ICAO Assembly planned for September/October 2016. In the meantime, I hope you will participate actively in the preparations for the Global Aviation Development Implementation Symposium planned to be held in Montréal from 24 to 26 November 2015, contributing to the programme by showcasing examples of successes in your regions.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Benard Aliu', with a large, stylized flourish at the end.

Olumuyiwa Benard Aliu

Enclosure:

Report on the Second PIRG-RASG Global
Coordination Meeting

cc: Secretary General, ICAO
President, Air Navigation Commission
Director, Air Navigation Bureau, ICAO
ICAO Regional Directors



SECOND PLANNING AND IMPLEMENTATION REGIONAL GROUP (PIRG) - REGIONAL AVIATION SAFETY GROUP (RASG) GLOBAL COORDINATION MEETING

ICAO Headquarters, Montréal, 5 February 2015

REPORT

1. INTRODUCTION

1.1 The Second PIRG-RASG Global Coordination Meeting was held in Montréal on 5 February 2015. The agenda is shown at Appendix A of this report.

2. OBJECTIVES

2.1 The intended outcomes were a collective understanding of the President's *No Country Left Behind* campaign; regional office direction to focus on implementation; shift to measurable projects implemented through the PIRGs and RASGs; expanded reporting via Regional Dashboards; and consideration of a Global Aviation Implementation Symposium later this year.

3. ATTENDANCE

3.1 The meeting was attended by the President of the Council, Directeur de Cabinet, Director Air Navigation Bureau, Deputy Director Air Navigation and Efficiency ANB, Deputy Director Aviation Safety ANB, Regional Directors, Chairpersons of PIRGs/RASGs and other participants. The list of participants is attached in Appendix B.

4. SUMMARY OF DISCUSSIONS

4.1 **President's vision and requests of Regional PIRG and RASG Chairs/Leaders (President Dr. Olumuyiwa Benard Aliu)**

4.1.1 The President of the Council opened the meeting with remarks, summarized as follows:

- The President of the Council urged the States and regions to ensure effective SARP implementation as a fundamental priority for ICAO.

- Planning and related work programme has been adjusted to ensure No Country Left Behind where ICAO assistance and State implementation capacities are concerned.
- Chairpersons of PIRGs and RASGs are accountable for regions' progress and achievements. Effective coordination is needed to avoid gaps or duplications.
- Focus on the implementation of established safety and air navigation targets.
- Launch of global communication campaign outlining priorities, targets and achievements related to SARP implementation to complement Regional Dashboards.
- Proposal to hold a Global Aviation Development Implementation Symposium in November 2015 to discuss and consolidate strategies of various stakeholders.

4.2 **Global developments affecting PIRGs and RASGs (D/ANB)** (Refer to the presentation in Appendix C)

- D/ANB referenced iKits to be available in 2016.
- D/ANB referred to Regional Dashboards next steps. Completion of initial metrics for second half of 2015 and handover of Regional Dashboards to regional offices by late 2015 or early 2016.
- D/ANB discussed “Measuring Global Air Navigation” and “Measuring Global Aviation Safety” and the “Proposed Core Key Performance Indicators (KPIs)”.
- Discussions among participants were focused on the following:
 - Value to capture this data, a challenge to obtain it at regional level. More value if collected at sub regional level in regions with large variances. Availability of data allows to do cost/benefit analysis and avoids duplication.
 - For MID region, it is difficult to measure using these indicators. Need to find appropriate indicators for regions.
 - Some of these KPIs are not available in Asia/Pacific region. They are more customer focused. Much of the KPI information can be obtained by industry organizations i.e. CANSO, ACI, IATA.
 - Availability of facilities is important for AFI region. For Caribbean region, there is a need to fix basic elements, proposed KPIs are end products. Basic needs to be in place to measure properly. There is a need to have guidance material on how to measure.
- D/ANB indicated that regions with a higher air transport growth such as Asia and MID need to start measuring to solve latent safety risk.
- D/ANB asked the regions to choose 5 to 10 KPIs and share the information with others. EUR region information should be shared with other regions.

4.3 ANC reviews of PIRG and RASG reports, and Council report (President of ANC and Director of Cabinet)

- Identify challenges, shortcomings and best practices, and share them with other regions. Project management principle is seen by the Air Navigation Commission (ANC) as a good trend. Regional implementation projects help foster implementation.
- It is important for the ANC that the regional activities are related to global strategies in the GANP and GASP. SAR and Global tracking should be included in GANP, as well as Flight and Flow – Information for a Collaborative Environment (FF-ICE) and System Wide Information Management (SWIM). ICAO needs to find the right balance when updating GASP and GANP.
- ANC acknowledges that the main use of PIRG/RASG reports is for the regions but a proper balance and standardized format for the content of the reports is preferred.
- Propose a project monitoring template to serve as a quick reference for on-going projects.
- Report of regional activities to the Council has a new format which focuses on targets and results in line with ICAO's enhancement of performance management.

4.4 PIRG – RASG Coordination – APAC example of coordination mechanism (ICAO Regional Director, Bangkok APAC)

- The Chairman of APANPIRG and RASG-APAC explained the implemented coordination mechanism. It seems to have improved the coordination among these two groups and it was shared with the participants of the meeting (refer to the presentation in Appendix C).

4.5 Implementation progress, challenges and lessons learned so far (Chairs and Regional Directors)

- Regional offices should focus more on implementation and producing fewer and more concise reports of meetings. It will allow them to spend more time to assist States with the implementation.

5. NEXT STEPS

- RO/RASG/RSOO/COSCAP alignment for achieving regional priorities and targets.
- Each region to establish a mechanism for PIRG-RASG coordination and include it in procedural handbooks/manuals by December 2015.
- Focus on implementation of iKits and regional training.
- Regions need to work on measuring against implementation and performance indicators, and targets, especially in regions with a high traffic growth with latent safety risk affectation.
- It was agreed that EUR region key performance indicators information and experience will be shared with Asia/Pacific, Middle East and other regions as necessary to pool the collected information. This information will be collected between the PIRGs. Ten indicators for safety and air navigation will be chosen to start collecting the data. Norman Lo and Phil Roberts will start sharing the information through ANB Headquarters involving the corresponding

Regional Offices.

- It was agreed to hold a Global Aviation Development Implementation Symposium 24-26 November 2015. There is a need to mobilize the aviation community for the symposium. The concept of *No Country Left Behind* should be the theme.
 - Determine the States' role in the symposium to contribute to the programme. The regions to identify the topics and speakers. Plan the implementation with the help of all partners.
 - The next PIRG-RASG Global Coordination Meeting is suggested to be held during the 39th Session of the Assembly.
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APPENDIX A

AGENDA

1. President's vision and requests of Regional PIRG and RASG Chairs/Leaders (President of the Council)
 2. Global developments affecting PIRGs and RASGs (D/ANB)
 3. ANC reviews of PIRG and RASG reports, and Council report (President of the ANC and Directeur de Cabinet)
 4. PIRG – RASG Coordination – APAC example of coordination mechanism (APAC Regional Director)
 5. Implementation progress, challenges and lessons learned so far (Chairs and Regional Directors)
 6. Next steps
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APPENDIX B
LIST OF PARTICIPANTS

PIRGs-RASGs

Mr. N. Lo, Chair, APANPIRG
Mr. J. T. Kagoro, Chair, APIRG
Ms. P. Assoumou Koki, Second Vice-Chair Person APIRG
Mr. P. Roberts, Chair, EANPG
Mr. Á. Pálsson, Chair, NAT SPG
Mr. Z. Thwala, Acting Chair, RASG-AFI
Ms. T. Grobotek, Vice-Chair, RASG-AFI
Mr. G. Reichle, Chair, RASG-EUR
Mr. O. Derby, Co-Chair, RASG-PA
Mr. H. M. C. Nimalsiri, Chair, RASG-APAC
Mr. I. M. Al Blooshi, Chair, RASG-MID
Mr. A. Baumann, Second Vice-Chairperson of RASG-MID
Mr. M. F. Al Dossari, RASG-MID

ICAO

Dr. O. Aliu, President of the Council
Mr. F. Zizi, President of the Air Navigation Commission

Mr. D. Azema, Directeur de Cabinet, Office of Secretary General
Ms. N. Graham, D/ANB
Mr. S. Creamer, D/ANB (Appointed)
Mr. R. Macfarlane, DD/AN
Mr. C. Radu, DD/SAF
Mr. M. Cintron, ICAORD, Mexico
Mr. L. Fonseca De Almeida, ICAORD Paris
Mr. F. Hoyer, ICAORD, Lima
Mr. M. S. Jallow, ICAORD, Dakar
Mr. M. R.M. Khonji, ICAORD, Cairo
Mr. A. Mishra, ICAORD, Bangkok
Mr. P. Zo'o Minto'o, A/ICAORD, Nairobi
Mr. M. Vreedenburgh (C/IMP)
Mr. N. Rallo, C/OAS
Mr. G. De Leon, TO/IMP-AN
Mr. D. Gardilic, TO/OAS
Mr. N. Hinchliffe, TO/AMO
Mr. G. Iovino, TO/IMP-SAF
Mr. P. Issa Mbengue, RO/FS (Nairobi)
Mr. M. Tumusiime, RO/FS (Nairobi)
Mr. A. Zavala, Consultant/IMP-SAF
Mr. R. Na, Intern IMP-SAF
